

Revised Performance Based Remuneration (PBR) for pharmacies 2018







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# **Glossary and definitions**

**Chronic Illness Benefit claim (CIB)** means claims *paid* from the *chronic benefit payment pool* where the treatment (medication) has been pre-authorised according to the Prescribed Minimum Benefit (PMB) treatment algorithms for conditions on the Chronic Disease List (CDL) It excludes claims paid from other benefit payment pools such as oncology and HIV although these conditions form part of chronic (ongoing) illnesses.

**CIB Formulary Items** means the list of preferred medicine items compiled by Discovery in accordance with the Council for Medical Schemes Prescribed Minimum Benefit (PMB) treatment algorithms for the Chronic Disease List (CDL). Scheme plans make use of different formularies:

- Comprehensive formulary serves Executive and Comprehensive plans,
- Core formulary serves Core, Priority and Saver plans,
- KeyCare chronic formulary is NAPPI specific which means the claim for generic alternatives will reject for KeyCare plans

**PBR formulary item** means formulary items as they appear on the Chronic Illness Benefit (CIB) formulary, taking into consideration the PBR claim exclusion rules.

**PBR** *compliance* means the pharmacy's performance measured as the percentage PBR formulary and benchmark items dispensed out of all medicine claims paid from chronic benefits during a calendar month, taking into consideration the PBR exclusion rules.

**PBR substitutable compliance** means the pharmacy's performance measured as a percentage of PBR formulary and benchmark items, dispensed out of substitutable formulary medicine claims paid from chronic benefits over six months, taking into consideration the PBR exclusion rules.

**PBR Benchmark items** means all generic equivalent items of the listed formulary items where the generic equivalent item's SEP unit price is lower or equal to the PBR benchmark unit price as published in latest PBR formulary and benchmark document, available on the Discovery website at <a href="https://www.discovery.co.za/portal/individual/propbm-communiques">https://www.discovery.co.za/portal/individual/propbm-communiques</a>

**PBR Benchmark Unit Price** means a maximum unit price (E.g. the VAT inclusive rand value per tablet or capsule) for a specific drug class, strength and formulation, which is assigned by Discovery Health for a specific time period for a specific plan type as communicated on the Discovery website at: <a href="https://www.discovery.co.za/portal/individual/propbm-communiques">https://www.discovery.co.za/portal/individual/propbm-communiques</a>.

**Generic equivalent** means a medicine product which contains the exact same active ingredient, at the same strength and formulation as the original brand product.

**PBR threshold** means the required PBR formulary compliance rate assigned by Discovery Health that a pharmacy requires to qualify for the PBR variable dispensing fee from the following calendar month for as long as the pharmacy continues to meet the required PBR threshold. It is also the point where the pharmacy will automatically qualify for inclusion in the MedXpress DSP network for Core and Delta members when the pharmacy's average PBR compliance over a 6 month equals or exceeds the PBR threshold.









**Overall substitutable formulary compliance** percentage means the pharmacy's performance measured as a percentage of formulary items, dispensed out of all substitutable claims paid from chronic & HIV benefits over six months, taking into consideration all plans.

**Generic substitution rate** means the pharmacy's formulary compliance measured as a percentage of generic items dispensed out of all generic substitutable medicine claims paid from all benefit payment pools taking into consideration all plans.









# Overview – The medical scheme's challenge

Rising healthcare costs place severe pressure on healthcare systems and governments globally. In South Africa, medical schemes rely on the surpluses generated by healthy scheme members to fund the cost of treatment for unhealthy scheme members. These cross-subsidies have to be managed and balanced carefully to ensure all medical scheme members enjoy cover when they need it most, while ensuring that medical scheme contributions remain affordable.

The current medical scheme regulatory environment is based on open enrolment and community rating, which means that medical schemes must accept all applicants regardless of age and health status. South Africa is unique in that medical scheme membership is voluntary, resulting in adverse selection where people join a medical scheme when they believe they will need it, or they join lower-cost options and 'buy up' to more comprehensive options when they get sick.

Medicine inflation together with demographic trends, such as an ageing insured population and a rapidly increasing chronic, cancer and lifestyle disease burden, drive increased demand for healthcare services. For Discovery Health, managing these cost drivers is vitally important to maintain the fragile balance between quality, access and affordability of healthcare and requires rigorous efforts and collaboration between all stakeholders.

As such, we continually develop assets and interventions to manage medicine cost and to keep it affordable for the medical scheme and its members, while considering the sustainability of the healthcare service industry. Performance Based Remuneration and MedXpress are two such initiatives.

# What is Discovery MedXpress?



Discovery Health (Pty) Ltd was launched by Discovery MedXpress in 2011. Through this service, Discovery Health contracts with Discovery MedXpress partner pharmacies to facilitate the ordering and tracking of medicine for prescriptions received from members of selected medical schemes administered by Discovery Health.

Discovery MedXpress offers a free service with no additional administration, delivery or other hidden fees. It is a voluntarily service and it services a small niche portion of the medical scheme members as well as Core and Delta Plan members registered on the Chronic Illness Benefit of Discovery Health Medical Scheme.

MedXpress partner pharmacies ensure good pharmaceutical practice, and meet all professional and legal requirements. A high level of system integration and automation ensure a cost-effective and swift service.

- Contracted courier partners dispense and deliver the medicine countrywide.
- Through Discovery MedXpress Collect, patients can now pre-order medicines and collect their medicines at the chosen MedXpress partner pharmacy within three hours from when the prescription was submitted without waiting in queues.

Discovery MedXpress boasts a variety of electronic access which makes it easier and more convenient for members to use. While placing the order with Discovery MedXpress, additional attention is given by Discovery MedXpress consultants to increase generic substitution and the use of formulary items and therefore Discovery MedXpress performed well during 2016 with regards to the following criteria:

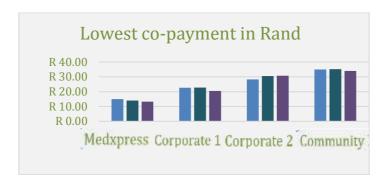




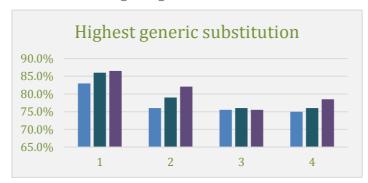




• The average **co-payments** through Discovery MedXpress are smaller than that of community pharmacies.



• Discovery MedXpress facilitates the highest generic substitution rate.



• Discovery MedXpress achieved the highest rate of facilitating the best priced generic



- Discovery MedXpress facilitated a **PBR compliance rate** of over 54% and a **PBR substitutable formulary compliance** rate of 80% for 2016.
- In addition, the average **dispensing fee** for each item ordered through Discovery MedXpress is marginally lower than the fee charged by contracted pharmacies. Kindly note that the Discovery MedXpress rate falls within the legislated government four-tier structure and the Schemes cover this in full.

The above ensures savings to the scheme and therefore Discovery Health Medical Scheme appointed Discovery MedXpress as the designated service provider for chronic medicines for Discovery Health Medical Scheme members belonging to Core and Delta plans. In terms of this arrangement, if Discovery Health Medical Scheme members with approved chronic medicine on the Delta and Core plans obtain









their medicine from a **non-**designated service provider, a 20% co-payment will apply. The levying of such a co-payment in these circumstances is set out in Regulation 8(2) issued in terms of the Medical Schemes Act.

We believe the service offered by Discovery MedXpress is in the best interest to members of selected schemes administered by Discovery Health and the Medical Scheme concerned from a financial, operational and patient convenience point of view.

However, to allow community pharmacies equal opportunities, we allow contracted Discovery Health DSP network pharmacies with a signed non–exclusive designated service provider agreement onto the Discovery MedXpress DSP network once the pharmacy has reached the qualifying formulary compliance.

# Performance Based Remuneration and MedXpress DSP network

PBR is a voluntarily programme designed to provide additional remuneration to pharmacists for adhering to the Scheme's chronic formulary. In general the PBR model aims to create additional funding through added prescription price efficiency for dispensed items when on the chronic formulary and reduced remuneration for dispensed items when not on the chronic formulary. The inclusion of a broader set of products per medicine class to the model, allows for a more affordable cross-funding mechanism. The pharmacy is protected by a threshold which acts as a safety net and assures that the pharmacy can never be in a worse off position.

# What is the objective of Performance Based Remuneration (PBR)?

This model, currently offered only by Discovery Health Medical Scheme, will ensure an increase in revenue for pharmacists, lower out-of-pocket expenses for medical scheme members, and sustainability of Scheme funds.

The PBR model allows for a variable dispensing fee to be applied once the PBR threshold has been reached. This comprises:

- A higher dispensing fee to be applied to claim lines that qualify according to the formulary and benchmark pricing
- It also allows for a lower dispensing fee to be applied where claim lines do not adhere to the formulary.

The PBR compliance is measured and communicated to pharmacies on a monthly basis.

### Which schemes participate in PBR?

Discovery Health Medical Scheme is currently the only participating scheme. It is expected that other schemes administered by Discovery Health may follow.

#### Which claims are excluded from PBR?

Claims listed below do not qualify for PBR and continue to be paid at the appropriate chosen standard network rates. These comprise:

- KeyCare and Delta plans
- Non-SEP items: Unregistered medicine, schedule 0 medicines and surgical items.









- Claims paid from benefits other than pre-approved medicine paid from Chronic Illness Benefit such as HIV, oncology and acute benefits
- Claims submitted by pharmacies without a signed non-exclusive designated service provider (DSP) contract and courier pharmacies

All pre-approved chronic paid claims qualify for PBR, when dispensing formulary items, including clinical appeal authorisations.

## What are the standard network dispensing fee models and standard DSP network fees?

Independent pharmacies have a choice to participate in any one of the following two Discovery Health DSP networks attracting the specified standard dispensing fees for all medicines (whether paid from chronic or acute benefit payment pools).

Community network	36% capped R59.40 (VAT incl.)						
	OR						
Corporate network rate	30.78% capped R30.78 (VAT incl.)						

To be eligible for the PBR Network, pharmacies need to participate as a non-exclusive designated service provider (DSP) in one of the above Discovery Health pharmacy networks. PBR does not apply to courier pharmacies while hospital pharmacies need co contract on corporate rates to be eligible for PBR.

# How does the new PBR concept work?

- PBR participation is based on a willing provider network with a termination period of one calendar month.
- If not already participating, your pharmacy needs to submit to Discovery Health two signed contracts for both the following:
  - Non-exclusive designated service provider (DSP) in the Discovery Health pharmacy networks
  - Performance Based Remuneration (PBR) pharmacy network for Independent community pharmacies
- To obtain contracts, kindly:
  - follow the link to the website: https://www.discovery.co.za/portal/individual/propbmcommuniques
  - or request a contract by sending an email to: provider\_administration@discovery.co.za
  - call and request a contract from Discovery Health Call centre by dialling: 0860 44 55 66
- You will receive an e-mailed letter from **provider\_administration@discovery.co.za** to confirm participation in the PBR network.
- It will be your responsibility to provide a copy of the signed contract to your pharmacy's appointed software vendor so that the highlighted PBR benchmark items can be displayed on the screen in the pharmacy.
- Start by choosing to dispense the highlighted PBR items on the pharmacy screen.
- Ensure that your pharmacy's PBR compliance rate reaches the PBR threshold as soon as possible.
- A monthly *compliance report* will be emailed to your most updated registered dispensary address as supplied in the PBR agreement.









If you need more support to reach the compliance threshold, you can request a *Top ranking item report* from **Provider\_administration@discovery.co.za**. This identifies the top ranking formulary items that improve your pharmacy's compliance as well as the top ranking substitutable nonformulary items that bring down your pharmacy's compliance.

Example of the Top ranking items report

Top ranking items increasing compliance of Pharmacy A

Items increasing con	pliance								
BILLING_PRACTICE_NO	PRACTICE_NO_DESCR	PRODUCT_NAME	STRENGTH	NAPPI_6	BENEFIT	PAID	CLAIMED	HITS	RANKING
0123456	Pharmacy A	Epitec	200mg	704382	COMP	R 447.68	R 447.68	2	
0123456	Pharmacy A	Epitec	100mg	704381	COMP	R 297.12	R 297.12	2	
0123456	Pharmacy A	Epilizine cr	500mg	718276	COMP	R 282.73	R 282.73	1	
0123456	Pharmacy A	Epilizine cr	300mg	718275	COMP	R 182.55	R 182.55	1	
0123456	Pharmacy A	Fluanxol depot 1ml	20mg	726672	COMP	R 99.15	R 99.15	1	
0123456	Pharmacy A	Epitec	50mg	704380	COMP	R 93.19	R 93.19	- 1	
0123456	Pharmacy A	Foxair accuhaler 60 dose 50/250	NULL	715008	CORE	R 385.63	R 385.63	1	
0123456	Pharmacy A	Epillm sugar free	200mg/5ml	780545	CORE	R 335.91	R 335.91	1	
0123456	Pharmacy A	Xalacom 2.5ml	NULL	702983	CORE	R 254.89	R 254.89	1	
0123456	Pharmacy A	Bilocor	5mg	704372	CORE	R 73.92	R 73.92	1	
0123456	Pharmacy A	Cipalat retard	20mg	864153	CORE	R 43.29	R 43.29	1	
0123456	Pharmacy A	Aspavor	10mg	708121	CORE	R 41.61	R 41.61	1	
0123456	Pharmacy A	Asthevent ecohaler 200dose	100mcg	849332	CORE	R 37.58	R 37.58	1	
0123456	Pharmacy A	Cipla-indapamide	2,5mg	710313	CORE	R 23.04	R 23.04	1	

Top ranking items decreasing compliance of Pharmacy A (Core formulary)

BILLING_PRACTICE_NO	PRACTICE_NO_DESCR	PRODUCT_NAME	STRENGTH	NAPPL 6	BENEFIT	PAID	CLAIMED	CLAIMS	RANKING
0123456	Pharmacy A	Cozsar comp 50mg/12.5mg	50mg;12,5mg	828181	CORE	R 600.00	R 892.30	5	1
0123456	Pharmacy A	Glucophage forte	850mg	729167	CORE	R 296.30	R 506.47	5	2
0123456	Pharmacy A	Puresis	40mg	758272	CORE	R 100.00	R 241.58	5	3
0123456	Pharmacy A	Pharmapress	20mg	868922	CORE	R 340.00	R 506.84	4	4
0123456	Pharmacy A	Hytenza co 100mg/25mg	NULL	717084	CORE	R 360.00	R 441.21	3	5
0123456	Pharmacy A	Warfarin	5mg	778362	CORE	R 255.00	R 319.01	3	6
0123456	Pharmacy A	Glucophage	1000mg	703909	CORE	R 195.00	R 330.00	3	7
0123456	Pharmacy A	Sandoz atenolol	100mg	787914	CORE	R 178.26	R 178.26	3	8
0123456	Pharmacy A	Eltroxin	0,1mg	722952	CORE	R 135,00	R 230,28	3	9
0123456	Pharmacy A	Eltroxin new formulation	100mcg	723171	CORE	R 135.00	R 172.71	3	10
0123456	Pharmacy A	Zyprexa velotab	10mg	707939	CORE	R 1,180.00	R 1,623.78	2	11
0123456	Pharmacy A	Foxair 25/125 120dose	NULL	715753	CORE	R 664.66	R 664.66	2	12
0123456	Pharmacy A	Foxair 25/50 120 dose	NULL	715752	CORE	R 524.96	R 524,96	2	13
0123456	Pharmacy A	Fortzaar 100mg/25mg	NULL	887096	CORE	R 240.00	R 380.04	2	14
0123456	Pharmacy A	Acti-prex	4mg	714869	CORE	R 170.00	R 356.80	2	13 14 15
0123456	Pharmacy A	Pharmapress	5mg	708109	CORE	R 135.06	R 150.20	2	16
0123456	Pharmacy A	Eltroxin new formulation	50mcg	723168	CORE	R 90.00	R 90.96	2	17
0123456	Pharmacy A	Ridaq	25mg	880949	CORE	R 30.00	R 83,64	2	18
0123456	Pharmacy A	Topamax	100mg	822531	CORE	R 1,228.41	R 1,228.41	1	16 17 18 19 20
0123456	Pharmacy A	Topamax	50mg	822523	CORE	R 752.85	R 752.85	1	20

Top ranking items decreasing compliance of Pharmacy A (Comp formulary)

BILLING PRACTICE NO	PRACTICE NO DESCR	PRODUCT NAME	STRENGTH	NAPPI 6	BENEFIT	PAID	CLAIMED	CLAIMS	RANKING
0123456	Pharmacy A	Glucophage	1000mg	703909	COMP	R 305.00	R 440.00	5	1
0123456	Pharmacy A	Eltroxin	0,1mg	722952	COMP	R 180.00	R 230.28	4	2
0123456	Pharmacy A	Lantus solostar disposable pen 3ml	100u/1mL	709860	COMP	R 1,665.00	R 2,441.91	3	3
0123456	Pharmacy A	Diamicron mr	60mg	718245	COMP	R 400.00	R.870.21	3	4
0123456	Pharmacy A	Puresis	40mg	758272	COMP	R 104.42	R 161.06	3	5
0123456	Pharmacy A	Prexum plus 4mg/1.25mg	NULL	704929	COMP	R 250.00	R 427.78	2	6
0123456	Pharmacy A	Co-diovan 160mg/12.5mg	NULL	891894	COMP	R 240.00	R 552.52	2	7
0123456	Pharmacy A	Coversyl	4mg	785121	COMP	R 240.00	R 478.96	2	8
0123456	Pharmacy A	Fortzaar 100mg/25mg	NULL	887096	COMP	R 240.00	R 380.04	2	9
0123456	Pharmacy A	Slow-k	600mg	764396	COMP	R 163.55	R 175.65	2	10
0123456	Pharmacy A	Pharmapress	5mg	708109	COMP	R 100.12	R 100.12	2	10 11
0123456	Pharmacy A	Eltroxin new formulation	50mcg	723168	COMP	R 90.00	R 90.96	2	12 13
0123456	Pharmacy A	Epilim cr	500mg	818682	COMP	R 689.43	R 689,43	1	13
D123456	Pharmacy A	Azapress	50mg	706108	COMP	R 546.49	R 546.49	1	14
0123456	Pharmacy A	Protaphane flexpen 3ml	100u/1mL	700183	COMP	R 465.00	R 686.87	1	15
0123456	Pharmacy A	Lamictin	200mg	819034	COMP	R 441.50	R 441.50	1	16
D123456	Pharmacy A	Epillim cr	300mg	818674	COMP	R 413.50	R 413.50	- 1	15 16 17
0123456	Pharmacy A	Topalex	100mg	715981	COMP	R 410.00	R 672.75	1	18
0123456	Pharmacy A	Truvalin	300mg	716649	COMP	R 335.00	R 472.95	1	18 19 20
0123456	Pharmacy A	Epilim cr	200mg	818666	COMP	R 313.31	R 313.31	1	20

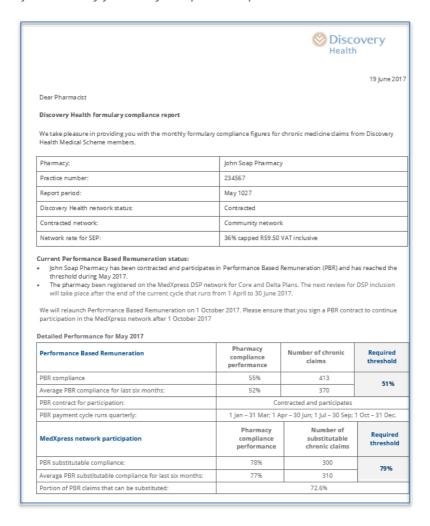








## Example of the monthly formulary compliance report



- Once your pharmacy opts in for PBR, the variable PBR dispensing fee will automatically apply from the next month when your pharmacy reaches the PBR compliance threshold. Fees are calculated and paid retrospectively.
- The PBR threshold acts as a safety net to ensure that your pharmacy will never be financially worse off with the lower PBR variable dispensing fee. Thus, with Performance based Remuneration contract, you can earn only more than what you are currently earning on the standard network fee.
- The additional PBR variable dispensing fee will be retrospectively applied to the chronic claim lines and reported in a quarterly, *PBR line level payment report* that covers the 3 month report period starting one month after the pharmacy has qualified by reaching or exceeding the PBR threshold. The difference in the standard and newly applied PBR variable fee is calculated and will be paid to you on a three monthly basis.
- Settlement of the additional dispensing fee due, will follow approximately fourteen days after you have received the PBR payment letter.

Please note that no amendments to Scheme submission codes or the standard Discovery Health network rates as per 2017 non-exclusive designated service provider (DSP) contract are required. The current rates and codes remain unchanged, as the adjustments will be applied retrospectively per report.









• If you want to verify the additional PBR dispensing fee paid on chronic claim lines, please email us at <a href="mailto:provider\_administration@discovery.co.za">provider\_administration@discovery.co.za</a> and provide your pharmacy name and practice number to request the PBR line level payment report. The report contains all the CIB claim lines where the variable PBR dispensing fee have been re-applied as well as the settlement amount.

Example of the PBR line level payment report

ite.	ACCOUNT 1			NAPPL 9	PRODUCT NA	OFFINE TATE	DHI RATE	DAID	CLAIMED	OTY	DISP FEE	riso ere	DISD DEE	RATE	SED LIMIT	PROC_CO
201410	-	3qXaM1	Core		Almadin 5mg		88.4	-	and an an analysis		THE RESERVE OF THE PERSON NAMED IN		-	46% capped R98	-	CHRON
	0.75.75.75		12,000,000	100000000000000000000000000000000000000			25.74	7355	100000000000000000000000000000000000000	11000	77.77	(410.00)		The state of the s	2000 CO.	
201410	7.00 5.00	3qXaM1	Core	271000000000000000000000000000000000000	Sandoz Indapa			2623.0		44 10 10 10	770,000	WWW.WOODOWN		36%_capped_R45	The second second	CHRON
201410	5777000		Core	1,000,000	Amloc 5mg TA		104.95	100000	H112 PRO 10 PRO 10 PR	30	100000000000000000000000000000000000000	United Country Service		36%_capped_R45	100000000000000000000000000000000000000	CHRON
201410	646071	3qXh5f	Core	879000000	Sandoz indapa	DW003014 00:00	25.74	20	25.73	30	6.81	6.8148	- 0	36% capped R45	0.631	CHRON
201410	646116	3qadu6	Core	757974001	Cipla-pioglitaz	00:00 W0000W0	114.05	114.1	114.05	30	30.19	38.5756	8.3856	46%_capped_R98	2.79533	CHRON
201410	646116	3qadu6	Core	719073001	Adco atorvast	00:00 4/05/00/00	39,59	39.59	45.19	30	10.48	13.3906	2.9106	46%_capped_R98_	0.97033	CHRON
201410	646118	3gaiDZ	Core	714251001	Co-pritor 40/1	DW100014 00:00	208.91	110	208.91	30	55,2993	45	-10.299	36%_capped_R45	5.12036	CHRON
201410	646120	3ganXV	Core	709960001	Lantus solosta	09/08/2014 00:00	759.11	680	759.1	5	59.4	45	+14.4	36%_capped_R45	139.942	CHRON
201410	646133	3qd3M2	Saver	700540001	Atrovent HFA	0910K207W 00:00	203,96	204	203.96	1	53.99	68.9862	14.9962	46%_capped_898_	149.97	CHRON
201410	646133	3qd3M2	Saver	790300036	Sandoz theopi	DY10C/014 00:00	56.3	56.3	59.77	60	14.9	19.044	4.144	46%_capped_R98_	0.69	CHRON
201410	646133	3qd3M2	Saver	8200000003	Beclate 200do	OV10020TM 00:00	262.52	262.5	262.53	1	59.4	93.4352	34.0352	46%_capped_R98_	203.12	CHRON
201410	646134	3qd5eW	Core	703916001	Amloc 5mg TA	091082014-00:00	104,95	105	104.95	30	27.78	27.7812	0	36%_capped_R45	2.57233	CHRON
201410	646134	3qd5eW	Core	729368884	Glycomin 5mg	DW1082014 00:00	19.2	19.18	19.18	60	5.08	7.15	2.07	46%_capped_R98_	0.23533	CHRON
201410	646134	3qd5eW	Core	8/5225008	Sandor metfor	DW002014 (ID:00	62,02	62.02	62.8	120	16.42	20.976	4.556	46%_capped_R98	0.38	CHRON
201410	646134	3qd5eW	Core	885019005	Pharmapress (	D1910C3014 00:00	126,36	126.3	126.34	30	33,45	42.7386	9.2886	46%_capped_R98	3.097	CHRON
201410	646139	3qdgcl.	Saver	79000001	Foxair accuhal	OMBESON KINED	345.05	345.1	345.05	1	59.4	98	38.6	46% capped R98	285.65	CHRON

- If your pharmacy subsequently falls below the PBR threshold, you will no longer qualify for the PBR variable dispensing fee, nor will you receive the *PBR line level payment report*. Your pharmacy will revert back to the standard network dispensing fee as per your signed non-exclusive designated service provider (DSP) agreement.
- In addition, after successfully reaching any one of the threshold for 6 months, as of the 1 October 2017, your pharmacy will be eligible for inclusion in the MedXpress DSP network as follows:
  - An average PBR compliance of 51% or
  - An average **PBR substitutable formulary compliance** of 80%, or
  - An average of Overall substitutable formulary compliance of 82%
- As a listed MedXpress DSP network pharmacy, your pharmacy will be advertised on the Discovery Health website as a MedXpress DSP network pharmacy and will be able to dispense chronic medicines for Core and Delta members without attracting a non-DSP co-payment.
- MedXpress DSP network reviews take place in cycles. Initially your pharmacy is reviewed every 3
  months and will gradually move to 6 month cycles.
- If your pharmacy's average compliance rates over a 6 month period again fall below the required thresholds, the pharmacy will be automatically removed from the MedXpress DSP network DSP network for the next review cycle. The pharmacy will be informed via email of the change.
- Your customers will also be informed of the change in MedXpress DSP network status, with the following SMS and email.

Example of the SMS and email communication to members on MedXpress DSP network termination.

Discovery Health: According to our information you use XXX Pharmacy for medicine. This pharmacy is no longer a MedXpress network pharmacy. From 01/07/2017 you will pay a 20% co-payment for chronic medicines from them. Use a MedXpress network pharmacy or order directly through Discovery MedXpress to avoid a co-payment. Contact us on 0860 99 88 77 and select option 4 for enquiries.











Dear Mrs XXXXX

We noticed from our records that you have claimed medicine from XXX Pharmacy. This pharmacy has not met the MedXpress qualifying criteria in our quarterly review and no longer qualifies as a MedXpress network pharmacy (previously known as a MedXpress status pharmacy).

From 1 July 2017, if you choose to get chronic medicine from XXX Pharmacy, you will pay a 20% nondesignated service provider co-payment.

To avoid paying the 20% non-designated service provider co-payment, you can get your chronic medicine directly from any qualifying MedXpress network pharmacy. Follow these steps to find your nearest participating pharmacy:

- 1. Log in to the Discovery website
- 2. Select "Find a healthcare professional"
- 3. Select "choose a category of provider" and "MedXpress status pharmacies"
- 4. Type in your area and select "Search".

You can also order your medicine through <u>Discovery MedXpress</u> and choose to get it delivered to your door, or order and collect it in-store at your nearest Clicks or Dis-Chem pharmacy.

Regards



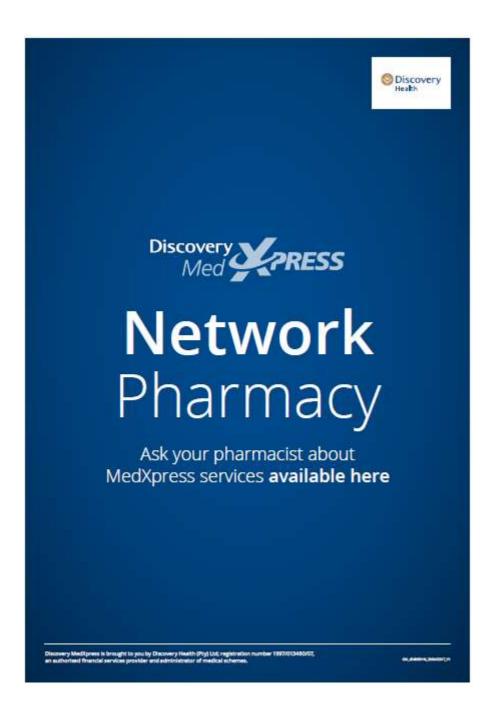
- The pharmacy will remain a non-DSP and attract a 20% non-DSP co-payment until the entry criteria are once again met.
- It is important to run a stabile MedXpress DSP network so that our members have certainty about how to avoid network-related co-payment penalties. For this reason, we require a signed PBR contract and minimum criteria of more than 15 chronic claims per month over a 6 month period for MedXpress DSP network participation.











The above MedXpress branding is available on an annual basis to pharmacies that have reached the branding criteria. Pharmacies need to have maintained a stable formulary compliance performance over a 12 month period to be considered for branding. Unfortunately we cannot allow branding for pharmacies that are borderline cases and risk being terminated from the MedXpress network.









## What is the PBR variable dispensing fees, for:

# Independent pharmacies

- A higher dispensing fee of 46% capped at R98 with a minimum of R7.15 (VAT inclusive) when adhering to the PBR formulary and benchmark unit price
- A lower dispensing fee of 30% capped at R45 (VAT inclusive) when not adhering to the PBR formulary.

## Corporate and hospital pharmacies

- A higher dispensing fee of higher dispensing fee of 45% capped at R50 (VAT inclusive) when adhering to the PBR formulary and benchmark unit price
- A lower dispensing fee of 26% capped at R26 (VAT inclusive) when not adhering to the PBR formulary

#### What is the PBR threshold?

- The threshold is the point where the standard network dispensing fee is replaced by the variable PBR dispensing fee. Once a pharmacy is enrolled and reaches the threshold after any given month, the PBR variable dispensing fee will be applied from the next calendar month. Payment is calculated by the quarterly PBR line level payment report.
- Pharmacies need to keep their PBR compliance above the PBR threshold to continue to qualify for the PBR variable dispensing fee.
- In addition, your pharmacy will enrol on the MedXpress DSP network once your pharmacy has qualified by maintaining the PBR threshold for at least a 6 month period.
- No amendments to Scheme submission codes or the standard Discovery Health network rates are required - the current rates and codes remain unchanged, as the adjustments will be applied to the a PBR line level payment report retrospectively.

From the 1 October 2017, the threshold for both independent and corporate pharmacies will be the same at 49% and 51% effective 1 January 2018.

### How do you identify the PBR formulary and benchmark items when dispensing?

Discovery Health has worked with the pharmacy system vendors to highlight the PBR formulary and benchmark items on pharmacy screens so that these items are easily identifiable at the time of dispensing. All you need to do is to, once enrolled, send a copy of the signed PBR contract to your vendor and ask him to highlight these items for you.

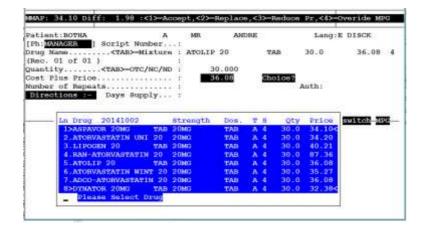




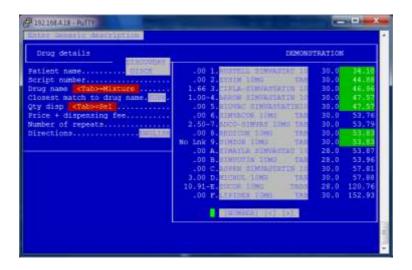




# **Examples of highlighted PBR items on pharmacy screens**



Formulary items are identified by capital letters and benchmark items by brackets.



Formulary and benchmark items are identified by the green pricing









# Technical questions: Take a closer look at Performance Based Remuneration.

# 1. How does a change in chronic formulary influence PBR?

Discovery Health reviews the Chronic Disease List Medicine Formulary and Chronic Drug Amounts (CDAs) twice a year. We do this to make sure that the way we pay for medicine through the chronic benefit accurately reflects preferentially priced, accessible medicine as well as relevant new medicine in this dynamic market.

Any newly added formulary items will immediately improve the pharmacy's compliance figures from implementation date onward. However, this is not due to the pharmacy's performance, but to the change in formulary.

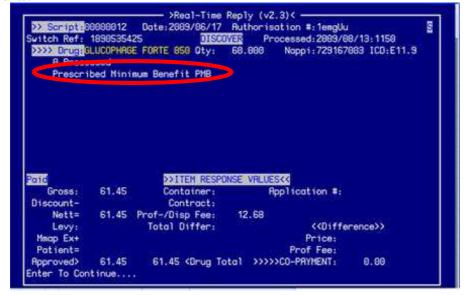
The opposite is also true - any formulary deletions may immediately lower the pharmacy's compliance figures. In order to moderate this impact, we monitor and measure the effect of the formulary change over the three months directly following the update. During this period, we run compliance reports against both the old and new formulary to quantify the portion of the pharmacy's increased or decreased compliance rate that is due to the change in formulary. Taking the effect into consideration, we may adjust the threshold, but only from 2019 onwards.

# 2. How does Discovery Health currently pay from chronic benefits?

The Discovery Health formulary covers the medicine requirement for Prescribed Minimum Benefit (PMB) treatment algorithms for specific conditions on the Chronic Disease List (CDL), and is published on www.discovery.co.za.

For all our benefit plans (except KeyCare where the formulary is NAPPI specific), we pay non-formulary items (which include generic and therapeutic items that fall within the same drug class as treatment for the same condition) up to the monthly Chronic Drug Amount (CDA). Whenever the monthly CDA for the condition for the month is exceeded, your client needs to make a co-payment.

When you see 'Prescribed Minimum Benefits' as in below screen, you will know that it has been paid from chronic benefits.







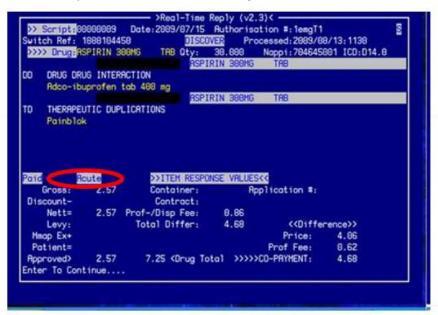




When you see 479 'Non-formulary item. Please substitute', kindly note 'Prescribed Minimum Benefits' as in below screen, which means that although this is not a formulary item for the patient's specific condition, the item has been paid from chronic benefits due to a special clinical appeal authorisation.

```
ript:01442821
                           Date:2017/04/29 Authorisation #:5Y81T1
3 DESCENSE Processed:2017/0
     ch Ref: 1962330113
 >>>> Drug: CO-IRBEWIN 150
                                 (BB Qty:
                                                              Nappi:712386001 ICD:276.8
     381 Monthly amount exceeded. Member to pay.
479 Non-formulary item. Please substitute
Paid from Prescribed minimum benefit
Paid
                                >>ITEM RESPONSE VALUES <<
               261.80
                                                          Application #:
                            Contract Fee:
               120.00 Prof-/Disp Fee:
     Nett=
                                                            Days Supply:28
                            Total Differ:
                                                                    <<Difference>>
  Msap Ex+
  Patient-
                141.80
                                                               Prof Fee:
Approved>
               120.00
                            261.80 < Brug Total >>>> CO-PAYMENT:
                                                                              141.80
```

When an item has not been paid from chronic benefits, you will see 'Acute' on the screen.



# 3. What is the difference between a formulary item and a benchmark item?

Regardless of price increases, we continue to cover *formulary items* published on the Discovery website in full when approved for an authorised chronic condition.

When the pharmacy has reached the compliance threshold, formulary items *always* attract the higher dispensing fee for PBR participating pharmacies regardless of price increases. Please note that the excel version of the Discovery Health PBR formulary with the benchmark pricing is published on the <a href="https://www.discovery.co.za">www.discovery.co.za</a> under Communiqués. You can also follow this link: <a href="https://www.discovery.co.za/portal/individual/propbm-communiques">https://www.discovery.co.za/portal/individual/propbm-communiques</a>









**PBR Benchmark items** are not on the formulary, these are generic equivalents of formulary items that fall at or below the PBR benchmark unit price at any given time. SEP increases, however, may cause these items to fall outside the PBR benchmark unit price at which point the lower dispensing fee applies as soon as the price has been updated. Both PBR formulary and benchmark items will be highlighted on the pharmacy screen for easy identification while dispensing.

# 4. What happens if the price of the formulary item has increased and the unit price is now higher than the PBR benchmark unit price?

The formulary list of items is published on www.discovery.co.za. Regardless of price increases, we cover formulary items in full when authorised. When the pharmacy reaches the compliance threshold, these authorised items attract the higher dispensing fee for PBR participating pharmacies even though the SEP unit price may be higher than the PBR benchmark unit price after the increase.

# 5. What about non-formulary items, like for example rosuvastatin for hypercholesterolemia?

We pay non-formulary items (which include generic and therapeutic items that fall within the same drug class as treatment for the same condition) up to the monthly Chronic Drug Amount (CDA). Whenever the monthly CDA is exceeded, your client needs to make a co-payment.

Dispensing non-formulary items may influence your compliance rate negatively where:

- The molecule is on the formulary (such as atorvastatin and simvastatin), but the SEP unit price of the particular generic product exceeds the PBR benchmark unit price
- The ingredient or molecule is not on the formulary (such as rosuvastatin).

For PBR, Discovery Health does not expect the pharmacy to achieve a 100% compliance rate. We understand that certain members and also certain healthcare professionals may choose non–formulary items that do not comply and may attract the lower dispensing fee. The PBR dispensing fee is paid in addition to the existing standard network dispensing fee, while the threshold acts as safety net to ensure that your pharmacy is never worse off as a result of your clients choices.

While prescriber preferences may from time to time compromise adherence to the medicine list, this is adequately compensated for in the PBR model by lower compliance thresholds. Please note that depending on the availability of *preferentially priced generics*, there may not always be a generic replacement item on the PBR medicine list.

# 6. What happens if I dispense a more expensive item that exceeds the PBR benchmark unit price, but sacrifice part of the dispensing fee to fall within the PBR benchmark unit price?

Dispensing a non-formulary item and charging less so that the unit price falls within the PBR benchmark unit price, will not affect your compliance positively as the compliance report is drawn NAPPI on our price file and the SEP value that we have.









# 7. Therapeutic replacements where there are no generic items available for substitution?

PBR is about cost-effective *generic substitution*. Once the pharmacy has reached the compliance threshold, the lower dispensing fee applies for non-formulary items. The higher dispensing fee applies only to formulary items that either are on the formulary list or falls below the PBR benchmark unit price.

However, whenever your client is not satisfied with a co-payment and the prescribed ingredient is not listed on the formulary (such as products like Crestor or Eltroxin), you may want to contact the doctor with the request to change the treatment. You also need to obtain a new prescription to keep within legislation.

You will receive the higher dispensing fee when you dispense a formulary item or one that falls below the PBR benchmark unit price.

It is important to note that it always has to be in the best interest of the patient and therefore it will always remain the decision of the pharmacist, patient, and treating healthcare professional whether to make a (therapeutic) substitution or not. Discovery Health will in no way interfere with this decision.

Discovery Health does not expect the pharmacy to achieve a 100% compliance rate. We understand that certain patients and healthcare professionals will choose not to fully comply. It is important to understand that:

- While prescriber preferences may compromise formulary compliance from time to time, this is adequately compensated for by lower compliance thresholds.
- Discovery Health continues to promote access to affordable medicine and therefore affordable
  pricing remains a key consideration in inclusion of the CIB formulary. Depending on the availability
  of preferentially priced generics, there may not always be a generic replacement item on the
  formulary.

# 8. What are the principles that Discovery Health consider for substitution and formulary inclusion?

- Affordable pricing remains a key consideration in medicine benefit design. Discovery Health continues to promote access to affordable medicine.
- Discovery Health chronic formulary benefits are compliant with the Council for Medical Scheme's treatment algorithms for CDL PMB's.
- Medicines registered with the Medicine Control Council (MCC) are treated as compliant with registration requirements of safety, efficacy and quality until deemed otherwise by the MCC
- Items not suitable for generic substitution will be strictly aligned with guidance from the MCC as applicable to all in South Africa.
- Clinical guidance from external independent clinical consultants will be considered in conjunction with prevailing regulations and legislation pertaining to medicines in SA

# 9. What if I offer generic replacement items, however, the patient or doctor does not agree to generic replacement?

You need to dispense the item on the prescription as per the patient or doctor's decision and you will be paid the lower fee. You always have to adhere to legislation. While prescriber preferences may compromise formulary compliance from time to time, this is adequately compensated for by lower compliance thresholds. We do not expect 100% PBR compliance.









# 10. Why do certain items not attract a co-payment for the patient, yet it attracts the lower dispensing fee?

We pay up to the overarching monthly Chronic Drug Amount (CDA) for non-formulary medicines, for each medicine class, for a particular condition, each month. E.g. we cover a few atorvastatin and simvastatin products on the formulary and as long as the product(s) for hypercholesterolemia (even rosuvastatin) fall within the CDA, your client will have no co-payment. The patient needs to pay the balance when the monthly amount for hypercholesterolemia is exceeded.

The CDA has however no bearing on the PBR benchmark unit price (unit price), which determines whether or not the pharmacy will earn the:

- Lower dispensing fee (E.g. when a non-formulary item is dispensed (like rosuvastatin) or the SEP unit price of the dispensed atorvastatin item 20mg exceeds the PBR benchmark unit price of atorvastatin 20mg for the plan (E.g. R1.14c per unit for both Core formulary and Comprehensive formulary).
- Higher dispensing fee for an atorvastatin 20mg item on the formulary e.g. Adoc atorvastatin 20mg, Aspavor 20mg, Atorvastatin Unicorn 20mg and Lestavor 20mg) OR for any other product where the SEP unit price of the dispensed atorvastatin item falls within the PBR benchmark unit price of R1.14c for both the particular plan.

Name	Strength	Formulation	Active Ingredient	Core formulary for Core, Saver and Priority Plans	417 THE R. P. LEWIS CO., LANSING, MICH.	Core, Saver	Benchmark Comprehensive & Executive Plans (Unit SEP incl. VAT)
Adco atorvastatin	20mg	TAB	ATORVASTATIN	Yes	Yes	1.14000	1,1400
Aspavor	20mg	TAB	ATORVASTATIN	Yes	Yes	1.14000	1.1400
Atoryastatin unicorn	20mg	TAB	ATORVASTATIN	Yes.	Yes	1.14000	1,1400
Lestavor	20mg	TAB	AFORVASTATIN	Yes	Yes	1,14000	1,1400

# 11. What happens when formulary items are dispensed, however it has not been authorised for funding from the Chronic Illness Benefit?

PBR only applies to medicine where the treatment has been pre-authorised and payment has been made from the chronic benefit

Prescribed Minimum Benefit (PMB) regulations allow for the use of formularies for specific PMB conditions on the Chronic Disease List (CDL) according to the PMB algorithms. This means that treatment is approved for funding on the Chronic Illness Benefit according to:

Medical Scheme plan type (The formulary for Core plans versus Executive plans differs.)

Name	Strength	Formulation	Active Ingredient	Core formulary for Core, Saver and Priority Plans	Comprehensive formulary for Comprehensive & Executive Plans
Amtas	10mg	TAB	AMLODIPINE	No	Yes
Austell-amlodipine	10mg	TAB	AMLODIPINE	Yes	Yes

- Condition as per CDL
- Formulary item
- Only when the medical scheme member qualifies according to certain clinical entry criteria.

Claims paid from other benefits such as, but not limited to, oncology, HIV, and acute benefits, fall outside PBR. These claims will continue to be paid according to the chosen network dispensing fees.









You also need to keep in mind that an item that forms part of a treatment guideline for a particular condition (such as bisoprolol for congestive heart failure), may not form part of the treatment guidelines of another condition (such as bisoprolol for hypertension) in which case it may not be authorised for a patient for hypertension.

- When an item has not been clinically authorised for a particular patient with a particular condition, the item is funded from the day-to-day benefits (Medical Savings Account) and the standard network dispensing fee is be paid, even if the item is on the formulary for that condition or for a different condition.
- When an item has been clinically pre-authorised for a particular patient with a particular condition, the item is funded from chronic and the claim qualifies for PBR dispensing fees even though it may have been authorised for a different condition. (E.g. bisoprolol authorised for some patients for hypertension on a clinical appeal authorisation where it is normally only authorised for congestive heart failure)

PBR only applies to claims of pre-approved chronic medicine paid from the Chronic Illness Benefit. You also need to keep in mind that there are various types of authorisations. Where we may have granted a patient a 'special authorisation', we pay from the Chronic Illness Benefit up to the monthly CDA and the patient will be liable for a co-payment when exceeding the CDA.

The higher dispensing fee applies to authorised chronic medicine claims, if the SEP unit price of the dispensed item is lower or equal to the PBR benchmark unit price for the particular active ingredient. For instance, bisoprolol is on the formulary for *cardiac failure* in which case, when authorised, the patient will have a *'chronic authorisation'*. Where bisoprolol has been authorised for *hypertension* as a *'special authorisation'*, it will pay from the Chronic Illness Benefit up to the CDA and the patient will be liable for a co-payment when exceeding the CDA. The higher dispensing fee applies when the SEP unit price of the dispensed item falls within the bisoprolol PBR benchmark unit price. Please note in these *'special authorisation'* cases, the system responds with reason code 479: *'Non-formulary item. Please substitute'*. This happens because the authorisation has not, in this particular case, followed normal protocols.

Patients sometimes have been granted a 'special appeal authorisation' that is NAPPI code specific. Medical Scheme Members with a 'special appeal authorisation' will not automatically have access to a generic substitution unless Discovery Health changes the appeal to a standard authorisation. Pharmacies need to call the Add-A-Line at 0860 44 55 66 for the change in authorisation.

### 12. What happens if I do not receive PBR compliance or payment reports?

Ensure that your pharmacy participates in the PBR network and that Discovery Health is in possession of a signed PBR contract.

Call 0860 44 55 66 or send an email to provider\_administration@discovery.co.za and ask to check your pharmacy's dispensing email address on the system. You will be responsible to ensure that the dispensing email address on our system remains updated. You can also ask the call centre to request your compliance figures.

## 13. What happens when there are out of stock items?

When an item is out of stock:

- 13.1 Report out of stock items by sending a mail to: <u>CIBAPPFORMS@discovery.co.za</u> or call 0860 44 55 66. Alerting us will assist us to follow up with the company.
- 13.2 Please substitute with alternative PBR formulary or benchmark items as due to overcoding, most items do not need re-authorisation.
- 13.3 Where necessary, please obtain authorisation for alternative items:









- by following the normal application process by sending an email to <u>CIBAPPFORMS@discovery.co.za</u>
- Where urgent and the client is waiting at the dispensary, obtain telephonic authorisation for a replacement item by calling Add-a-Line at 0860 44 55 66

**Kindly note**: Depending on the availability of *preferentially priced generics*, there may not always be a new generic replacement item added to the formulary.

Out-of-stock medicines	Health partner call centre	0860 44 55 66
<ul> <li>Substitute with alternative formulary items (formulary document on the website) as these do not need re-authorisation</li> <li>Where urgent, obtain telephonic authorisation for a replacement item</li> </ul>	<b>Add-A-Line call centre</b> (pre-authorisations)	0860 44 55 66
	Email member list for re-authorisation to: Email enquiry to:	CIBAPPFORMS@discovery.co.za  CIBAPPFORMS@discovery.co.za
<ul> <li>Confirm of out-of-stock items at:</li> </ul>		CIBAPPFORIVIS@discovery.co.za





